

Introductory Materials



Center Staff and Presenter Bios

Resources & Services at the GSD & Harvard

List of Reference Materials

Center Staff and Presenter Bios

Mr Francois Vigier

Charles Dyer Norton Professor of Regional Planning
Director, Center for Urban Development Studies
Harvard University Graduate School of Design

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François Vigier is the Charles Dyer Norton Professor of Regional Planning and the Director of the Center for Urban Development Studies. He combines 40 years of active professional practice in the United States and abroad with 35 years of teaching. A member of the Harvard faculty since 1960, he was the Chairman of the Department of Urban Planning and Design from 1992 to 1998. He has been actively involved in the conceptualization of the School's training programs for practitioners and public officials, both international and domestic. As a professional, he has been responsible for numerous planning and design projects in the United States, Europe, the Middle East, North Africa, Latin America, and Caribbean. He has written extensively on a variety of planning topics.

Ms Mona Serageldin

Adjunct Professor of Urban Planning and Design
Associate Director, Center for Urban Development Studies
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Mona Serageldin is Adjunct Professor of Urban Planning at Harvard where she has been a member of the faculty since 1985. She has over 30 years of professional and academic experience in the United States and abroad and has worked on projects sponsored by USAID, UNCHS/HABITAT, the World Bank, and various foundations in Eastern Europe, the Middle East and North Africa, Sub-Saharan Africa, Central Asia, Latin America, and the Caribbean. Dr. Serageldin has developed new approaches to project design and implementation that rely on capacity building methods through training and technical assistance. Actively involved in national and international conferences, her ongoing research and numerous publications have dealt with issues of urban strategies for economic development, strategic planning, public/private partnerships, small business development and micro-credit, and community-based approaches to housing and economic development.

Mr John Driscoll

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John Driscoll is a Lecturer in Urban Planning and a Senior Research Associate at the Center for Urban Development Studies. He has coordinated the implementation of community-based development projects and large-scale neighborhood regeneration projects and conducted numerous urban program policy reviews and research studies. In collaboration with central and local government authorities in Tirana, Albania, he recently coordinated a multi-disciplinary team in the development of a Structure Plan for Tirana that outlined comprehensive planning strategies, a capital improvement program, institutional frame-works, and local and international funding sources. He has an extensive background in project development, the identification of institutional frameworks, and capacity building through training and technical assistance. His most recent activities with the Center have focused on the institutional support networks for community-based approaches to neighborhood revitalization in the United States and abroad. He serves on the Board of Directors of a Boston Community Development Corporation and has been active in neighborhood redevelopment efforts. He has over twenty years of experience, including 12 years of active cross-regional experience in the Middle East and Eastern Europe.

Mr David Jones

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David Jones is an international financial management specialist with special expertise in municipal and public utility finance. He is a Research Fellow at the Center for Urban Development Studies. He has over thirty-five years of experience as practitioner, educator, and published author in financial management. A specialist in the financial and administrative management of local government and public utility companies, he has provided advice and guidance to central and local governments, development institutions, public utilities, and companies in over 40 countries. For seventeen years at the World Bank, he was a senior financial analyst and, subsequently, financial advisor in the public utilities, water supply, and urban development sectors. Since 1987, he has been consulting, teaching, and providing training services in financial management and institutional development. He has lectured at the Graduate School of Design in its Master in Urban Planning and International Training Programs and at the World Bank's Economic Development Institute. Mr. Jones has worked extensively in Asia, including India and China, as well as in Eastern and Central Europe, including Poland, Russia, Latvia, Belarus, Ukraine, and Albania.

Mr Christopher Rogers

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Christopher Rogers assists the Center in research and the preparation of electronic media. He has participated in web development, education, and project programs in Eastern Europe and South Africa with the Center. He has earned his Master in Urban Planning degree at the GSD and is interested in the collusion of the strategic planning, development, and technological spheres in developing countries.

Ms Kath Phelan

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Kath Phelan completed the Master in Urban Planning program at the GSD. She graduated from the University of Melbourne, Australia with a Bachelor of Planning and Design (Architecture) in 1992 and a Master of Building in 1996. Kath was on the faculty of the University of Melbourne before entering the Master in Urban Planning program. She was responsible for the coordination and lecturing to architecture and construction management students. She is continuing to pursue her interests in residential development on the suburban periphery through her studies at the GSD and work at the Center. Recently, she has begun a PhD program at the Massachusetts Institute of Technology.

Ms Linda Haar

Director of Planning and Zoning
Boston Redevelopment Authority

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Linda Haar received her education at Boston University (B.A. 1991) and Harvard University School of Public Health (MPH 1986). She has worked in the field of land use and environmental planning for 25 years and has been Director of Planning and Zoning for the Boston Redevelopment Authority for ten years. She established a community-based neighborhood planning program and developed an innovative new zoning code and rezoning program for Boston's 21 neighborhoods. A primary area of focus for her has been development of a revitalization plan for Boston Harbor including economic development, water transportation, public use and access and urban design components. She recently completed the Seaport Plan for the South Boston waterfront and serves as chair of the Planning Committee for the Harbor Islands National Park. She also focuses on economic development and revitalization strategies for Boston's distressed neighborhoods and drafted the City's Empowerment Zone Strategic Plan for which Boston received a \$44 million federal grant to generate economic opportunity. She is a frequent guest lecturer in U.S. and European cities on planning, zoning and waterfront development issues.

Thomas J. Nally

Planning Director

Artery Business Committee

Thomas Nally currently is Planning Director of the Artery Business Committee, a non-profit organization created in 1988 to support the Central Artery/Tunnel Project in Boston and to represent the interests of the Downtown business community during the Project's design and construction phases. He also chairs the Working Committee of the Urban Ring Major Investment Study for the Massachusetts Bay Transportation Authority, and serves on the Economic Development Advisory Board for the Town of Brookline, as co-chair from 1995 to 1998. Previously, Mr. Nally served as Deputy Director of the Corrections Special Unit of the Massachusetts Division of Capital Planning and Operations which was responsible for overseeing the planning, design, and construction of state and county correctional facilities valued at \$750 million. He also managed the work of the planning and community liaison coordinating consultant for the MBTA's Southwest Corridor Project. Mr. Nally is a Registered Architect and received a Bachelor of Architecture degree from Cornell University and Master of Architecture in Advanced Studies and Master in City Planning degrees from the Massachusetts Institute of Technology.

Ms. Carol Johnson

President

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Carol R. Johnson is the President of the firm Carol R. Johnson Associates, Inc. For 40 years she has maintained a diversified professional practice in the areas of landscape architecture and site planning. Typical work which she has overseen within the firm includes site development, open space and recreation planning, master planning and urban development for municipalities, schools, colleges and universities, corporations and public agencies. In October of 1998, Ms. Johnson was recognized for her life-long contribution to the profession by receiving the American Society of Landscape Architects' ASLA Medal, the Society's highest honor. Under her supervision, CRJA projects have received a number of design awards. Among the most recent are an Architect Design Award from the General Services Administration for site design of the new U.S. Federal Courthouse in Boston, MA; 1998 Merit Awards from the Boston Society of Landscape Architects for the Mary C. Burke Elementary School in Chelsea, MA; Newtowne Court Housing Modernization in Cambridge, MA; Orchard Park Housing Modernization in Boston, MA; Breeze Hill Farm in Kentucky; and Great River Park in East Hartford, CT; the Waterfront Center's 1997 Excellence on the Waterfront Top Honor award for the riverfront revitalization program in Hartford, CT; and the International Downtown Association's 1997 Merit Award for the Central Artery/Tunnel Project, Surface Transportation Action Forum and Central Area Surface Restoration, Boston, MA. Between 1966 and 1973, Ms. Johnson taught at the Harvard University Graduate School of Design. She was a member of the Loeb Fellowship Advisory Council at Harvard between 1984 and 1986. She has lectured at many colleges and universities, both in the U.S. and abroad, including the Universities of Pennsylvania, Pennsylvania State, Virginia, Guelph (Ontario), Minnesota, Michigan, Illinois, North Carolina A&T University, SUNY at Syracuse, Ball State, the Massachusetts Institute of Technology, Rhode Island School of Design, the University of Nairobi, the Royal Academy in Copenhagen, the Technical University of Nova Scotia, and at six universities in Taiwan, Republic of China.

Ms Deborah Goddard

Director of Design and Development
Boston Housing Authority

Deborah Goddard has worked in the field of community development and affordable housing for more than fifteen years. Currently, Ms Goddard serves as the Director of Design and Development for the Boston Housing Authority, overseeing all capital design, construction and development activities of the Agency. Her responsibilities include oversight of two HOPE VI redevelopment projects. Prior to joining the BHA in May, 1995, Ms Goddard worked for the City of Boston's community development agency for eight years. She is also the President of the Lawyers Clearinghouse on Affordable Housing and Homelessness, a project of the Boston and Massachusetts Bar Associations and is a Board Member of the National Housing Conference.

Mr Richard Henderson

Associate Director of Port Planning and Development
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Richard Henderson is the Associate Director of Port Planning and Development at the Massachusetts Port Authority. He is responsible for the planning and development of the Authority's extensive port properties for maritime, industrial and commercial uses. He is currently undertaking the joint Seaport Economic Development Plan with the City of Boston to determine the future needs of maritime-related industry and tying these to land use issues. Prior to this, he was the Assistant Secretary and Director of Economic Policy Research at the Executive Office of Economic Affairs for the Commonwealth of Massachusetts, overseeing and monitoring the implementation of many economic strategy recommendations. Mr Henderson also held the positions of Director of Policy Planning and Special Assistant for Policy Development at the Boston Redevelopment Authority.

Mr. Martin Nee

Community Builder Fellow

US Department of Housing and Urban Development

Martin Nee is a Community Builder Project Manager with the US Department of Housing and Urban Development for the cities of Pittsfield and Northampton in western Massachusetts. He is also the New England HUD liaison to the Federal Agency Livability Agenda project and the Boston Housing Authority / Harvard School of Public Health *Resident Health, Energy Efficiency and Public Health* project. Prior to joining HUD, Mr Nee was the Executive Director of the South Boston Neighborhood Development (SBNDC), a non profit that reports to a community-based Board of Directors. He has also served as the Director of Boston's Administrative Services Department, Office of Contract Management, as a Board Member with the South Boston Community Health Center, the Community Advisory Board – Enhanced Enterprise Community, the Boston Technical Center, and the Boston Housing Authority Monitoring Committee.

Mr. Jorge Martinez

Director and Community Organizer

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Jorge Martinez is the Director of Project RIGHT (Rebuild and Improve Grove Hall Together), and is responsible for coordinating over 40 community agencies interested in violence resolution and prevention, economic development, and neighborhood quality of life improvement. He has worked extensively with community organization and grassroots efforts throughout his career. He is currently a member of several community action and advisory groups, including the Blue Hill Avenue Coalition and Task Force, the Jaimaca Plain Neighborhood Council and Zoning Committee, the and Boston Police Strategic Organization Committee. His most recent awards have included recognition from the Governor, the Commonwealth of Massachusetts' House of Representatives, the City Council, and the Mayor's Office, and the Boston Equal Rights League's Crispus Attucks Community Service Award.

Mr David Knowles

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David Knowles is an affiliate for the Center for Urban Development Studies and teaches in the GSD's International Training Program. He holds a Master's degree from Harvard University in City and Regional Planning. He has twenty years of professional experience working as a community economic development practitioner in revitalizing distressed urban communities and has worked as a government planner, an agency director within communities and as a consultant. In Boston and South Africa he has led initiatives to link housing development to economic development at the micro-enterprise and small business levels. He currently directs a community development agency in Boston and is working to revitalize two neighborhood commercial districts and adjacent residential areas, redevelop a former hospital site and initiate open space management plans.

Mr Robert Yaro

Executive Director
Regional Plan Association

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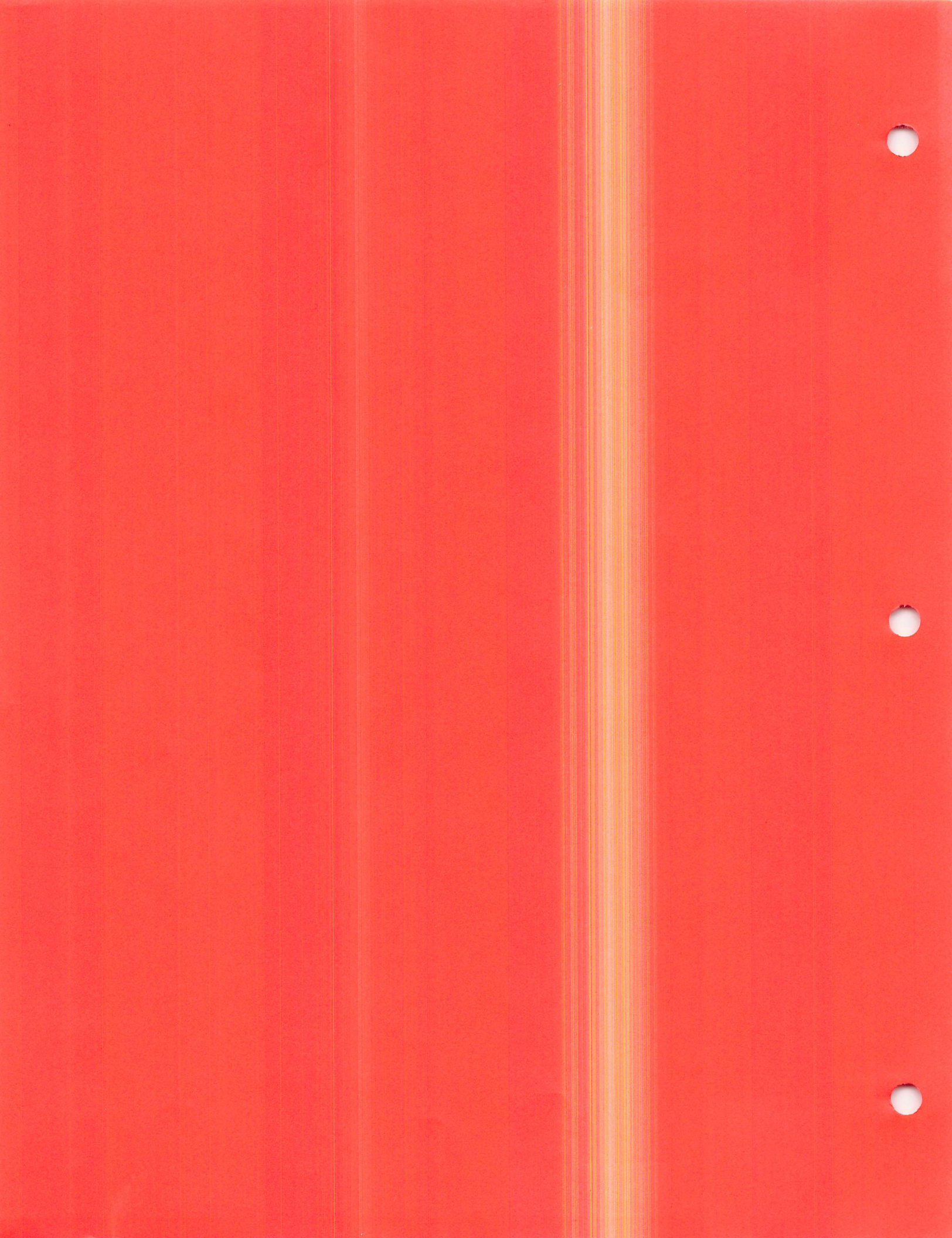
Robert Yaro is Executive Director of Manhattan-based Regional Plan Association, the nation's oldest and most respected metropolitan research and advocacy group, and co-author of "A Region at Risk," RPA's new plan for the New York metropolitan region. Before coming to RPA in 1990, Mr. Yaro taught urban and regional planning at the University of Massachusetts at Amherst, and founded the university's Center for Rural Massachusetts. Mr Yaro also co-authored "Dealing With Change in the Connecticut River Valley," an award-winning design handbook for growing rural and suburban communities. Immediately after receiving his MCRP from the GSD in 1976, he became Deputy Commissioner of the Massachusetts Department of Environmental Management, where he initiated and directed several major programs to protect the Commonwealth's natural resource and urban heritage. He has consulted on regional and metropolitan planning issues in Japan, Eastern Europe, The United Kingdom and Canada.

Ms Kim Wilson

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Kimberley Wilson is a Senior Technical Advisor on micro-credit at Catholic Relief Services in Washington, D.C. She was a Principal of MicroVentures, a consulting organization which focuses on domestic and international micro-credit and economic development including credit operations planning and documentation, strategic planning, financial planning, project implementation and evaluation. Ms Wilson was the Director of Working Capital and National Expansion, where she worked on the planning, funding and implementation of fast growing urban microenterprise development projects. She directed the full replication of the Working Capital operations and systems in Miami and Delaware and designed the national expansion plan.



RESOURCES AND SERVICES

The Graduate School of Design: Gund Hall

Gund Hall, the main GSD Facility, is located at 48 Quincy Street. The Reception Desk in the lobby of Gund Hall is staffed by a member of Building Services with student assistants weekdays from 9:00am to 5:00pm to help answer questions and orient you to the building. Weekends and evenings, contract security guards are on duty. The doors are open from 8:00am to 6:00pm, and there is a guard on duty to give you access to the building from 6:00pm to 8:00am.

Our classroom activities will be held in Room 518 in Gund Hall, on the fifth floor. You may take the elevators or stairwells from the lobby.

Library

The Frances Loeb Design Library, located on the ground floor of Gund Hall, has several reference materials that you may be interested in. The entrance is currently relocated to the basement during renovations. The library is open:

Monday to Thursday	8:30am to 11:00pm
Friday	8:30am to 8:00pm
Saturday	10:00am to 6:00pm
Sunday	12:00pm to 11:00pm

Lost and Found

Found articles are usually turned into Building Services or to the security guard at the Reception Desk during non-business hours. Articles may be claimed from 9:00am to 5:00pm, Monday through Friday, from the Building Services Office located in the basement of Gund Hall.

Emergency Assistance

Harvard Police and Fire	495-1212
University Health Services	495-5711

When using university system phones, simply dial the last five digits only to contact the services. Around campus, Harvard Emergency Telephones with blue lights above them are available. When the receiver is lifted, University Police are automatically contacted. Do not use these phones for other purposes.

Health Service Care

The central University Health Services (UHS) clinic, located in Holyoke Center in Harvard Square, is open from 8:00am to 5:30pm, Monday through Friday, and from 8:00am to 11:45am on Saturday. There are also satellite clinics at the Business, Law and Medical School campuses. If you need medical care while you are at Harvard, we encourage you to call 495-5711 to make an appointment. You will be asked the nature of your visit in order to assess the urgency of the situation.

Please note that you will need to contact a member of the Center staff in order to make your first appointment at the University Health services.

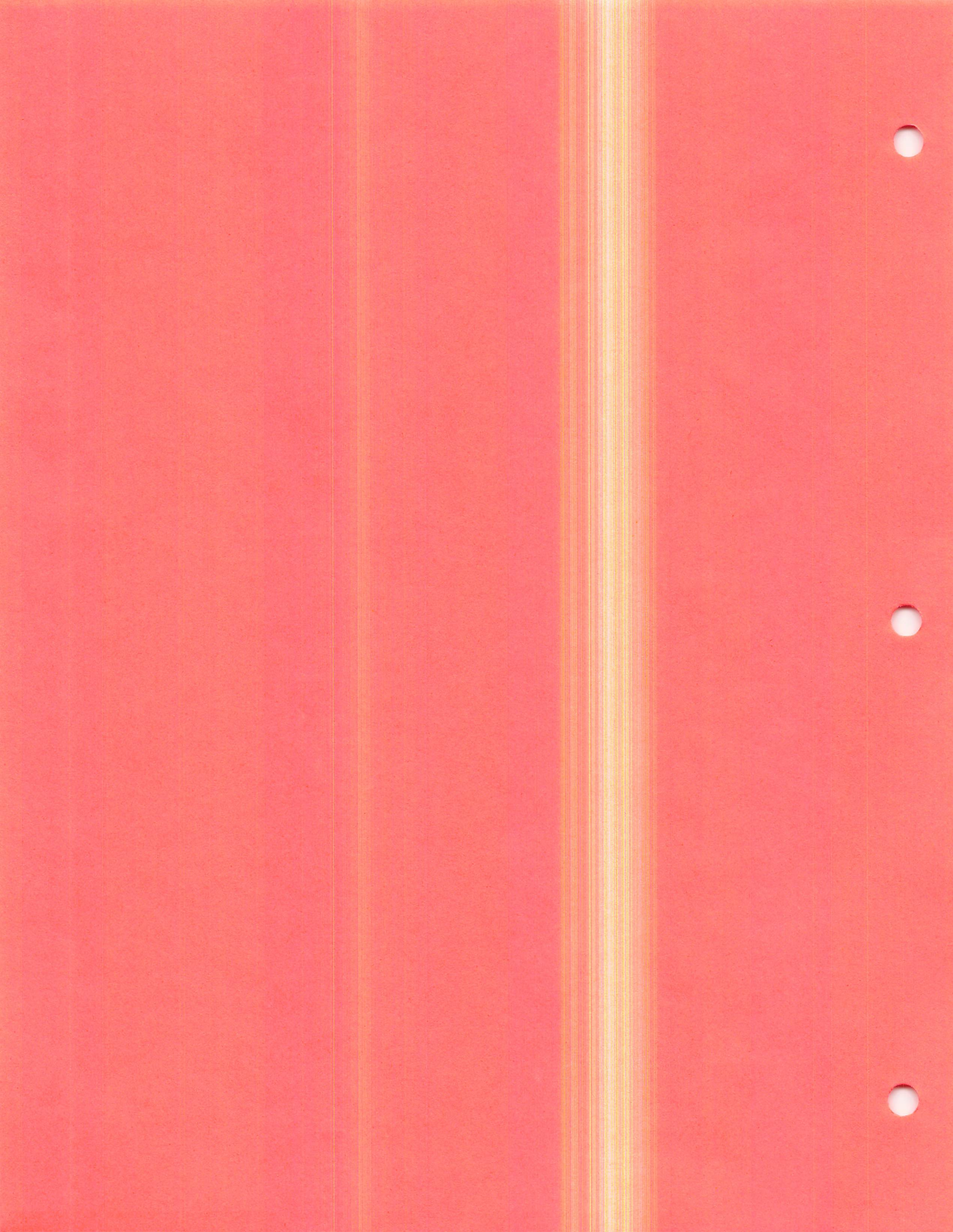
Urgent care is available 24 hours a day, including weekends and holidays at the After-Hours Urgent Care Clinic, located in the lower level of UHS. It is set up to take care of problems that cannot wait for regular clinic hours. If you think you need urgent care, come in or call 495-5711 for advice.

When you receive care at UHS you must have some identification with you and the service rendered must be paid for at the time of the visit, unless your program has made other arrangements. You may pay with cash, check, Mastercard or Visa. In order to simplify identification of program participants who use UHS, we ask you to provide the receptionist with the program's title and your sponsor's name. This will aid both your program director and UHS in keeping records straight.

University Health Services Pharmacy

For your convenience, there is a UHS pharmacy located next to the main entrance, in the Holyoke Center Arcade. It is open 9:00am to 5:30pm, Monday through Friday, and 9:00am to 1:00pm on Saturday. The pharmacy is available to everyone who has a UHS prescription to fill; prescriptions from physicians outside UHS cannot be filled in the UHS pharmacy.

The UHS pharmacy offers many drugs at lower prices than other pharmacies in the Harvard Square area. It also tries to provide reliable and generally less costly generic versions of drugs whenever possible.



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Structuring the Region and Planning Contexts

Presentation Outline

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East Boston Gets Chance to Look Ahead: BRA Plan, Noting Location, Offers Some Hope for a Boom

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