



#### STRENGTHENING URBAN & REGIONAL PLANNING (SURP)

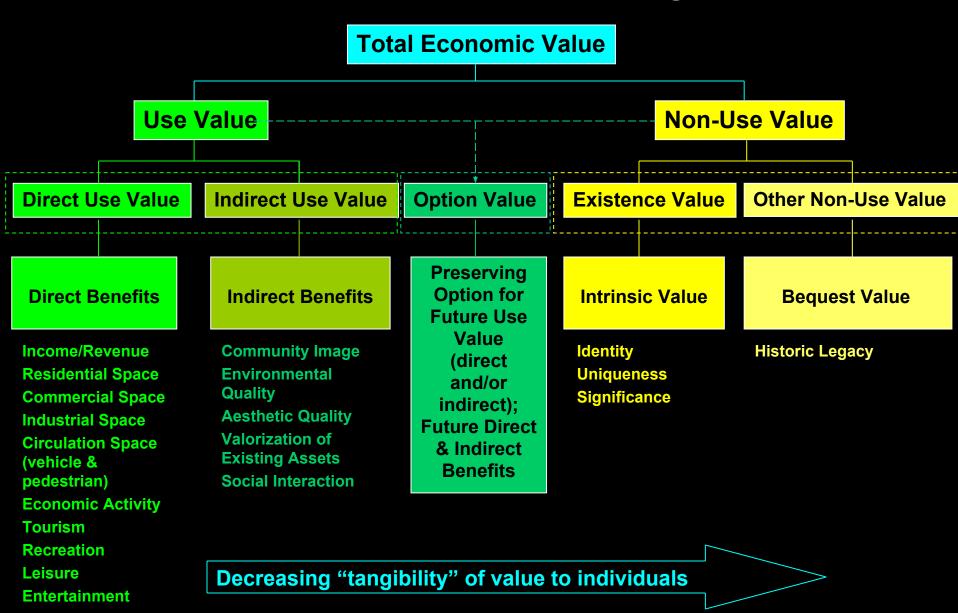
CAPACITY BUILDING PROJECT DEVELOPED IN PARTNERSHIP WITH MoMT & ERBIL GOVERNORATE

# ECONOMY OF HERITAGE PRESERVATION

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With Assistance From: François Vigier Barbara Summers

## Categories of Economic Values Attributed to Cultural Heritage



### SOME PHILOSOPHICAL QUESTIONS

### WHAT ARE WE TRYING TO PRESERVE?

Key buildings
Urban character
A way of life

### WHY DO WE WANT TO PRESERVE?

Because it is part of our heritage
To improve the lot of the inhabitants
To earn money from tourism

### WHO DO WE PRESERVE FOR?

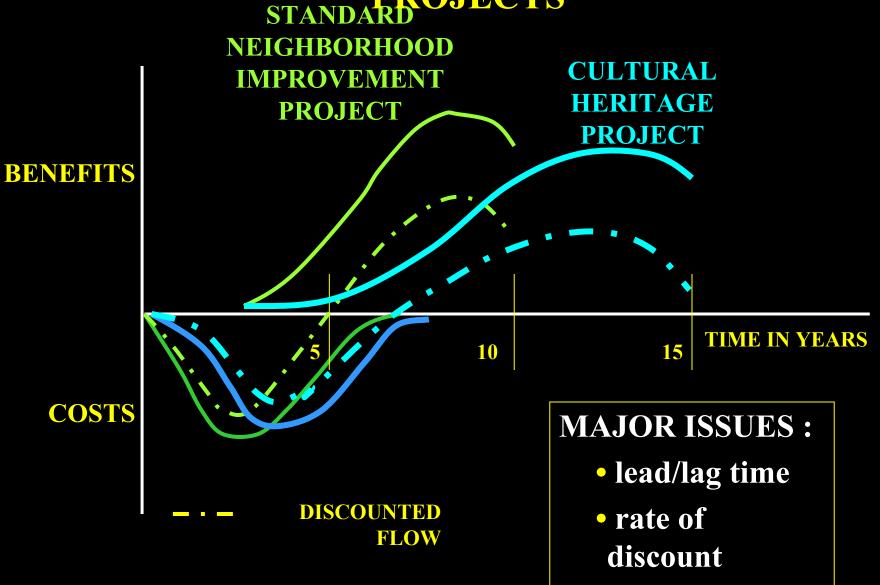
**Present users** 

**Future generations** 

**Potential Residents and Visitors** 

Mankind at large

# ECONOMIC ASSESSMENT OF HERITAGE STANDARD STANDARD



### REHABILITATION PRIVEE AVEC PRETS DANS LA MEDINA ET SES FAUBOURGS



















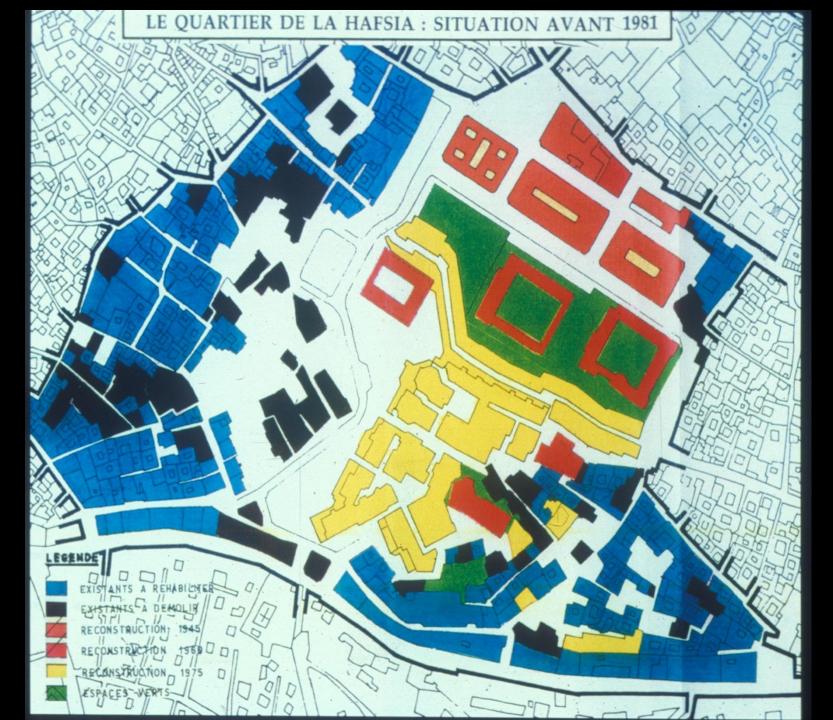




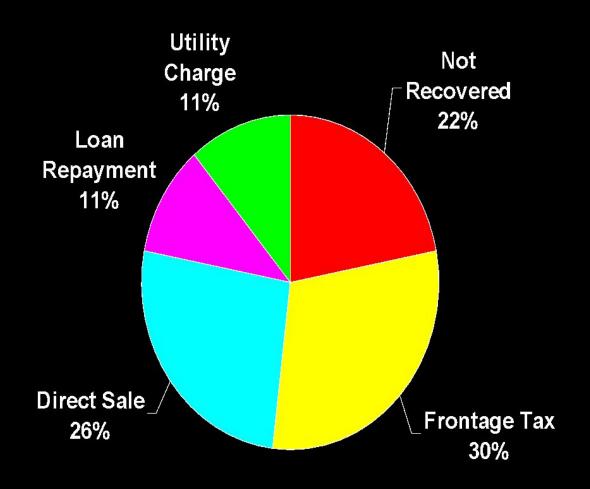




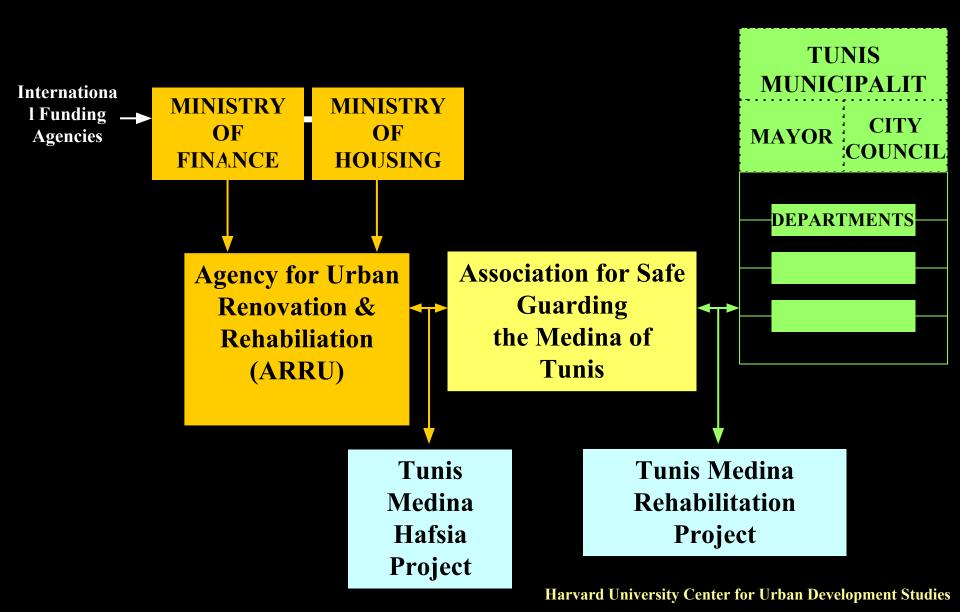


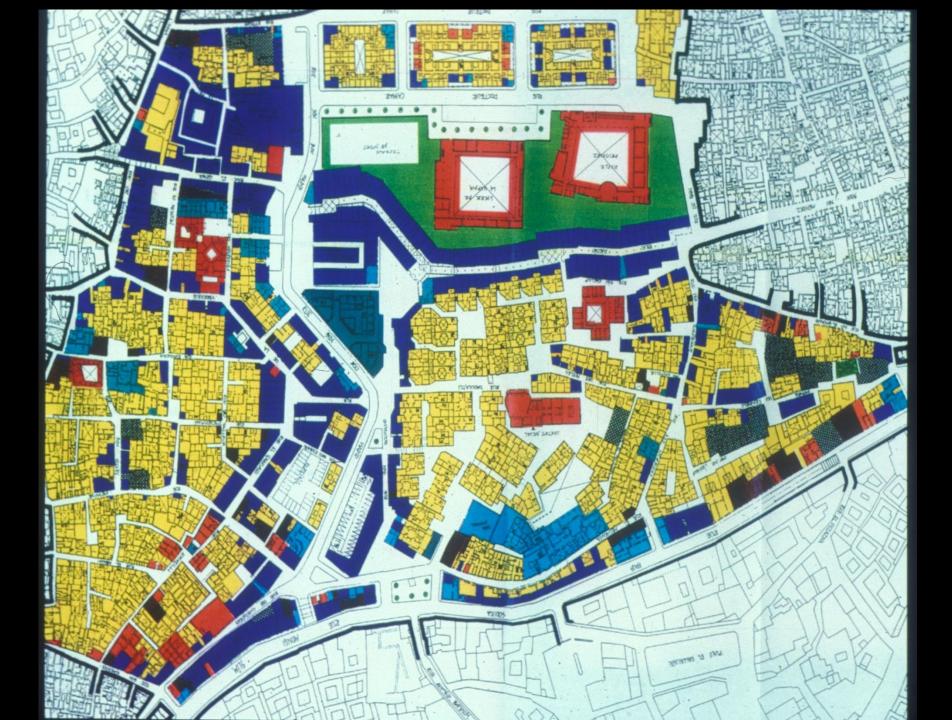


## MODES OF COST RECOVERY Tunisia Urban Development Project

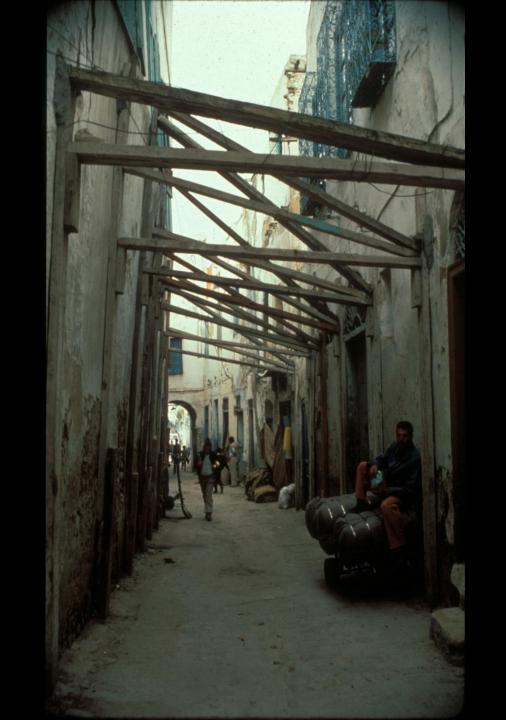


### TUNIS REVITALIZATION PROJECT ORGANIZATIONAL FRAMEWORK













### HAFSIA - RELOCATION OF DISPLACED HOUSEHOLDS PROJECT ASSESSMENT 1994

```
1<sup>st</sup> tranche 2<sup>nd</sup> tranche
Relocation/Compensation Package
                                     1982-84
                                                1984-86
Tota
Cash Compensation 17 20 37
Dwelling Units in Hafsia 9 3
                                 12
Temporary Displacement
                         1315
                                  28
Apartments in Hafsia (or elsewhere)
                                      9 3
                                             12
Land in Douar Hicher (serviced site)
                                         3
                                             12
No Information in 199419 24 43
Total
      76 68 144
```



### **Project Financial Summary**

#### **Upgrading Component**

Expenses (US\$)		Revenues (US\$)		
Infrastructure & community facilities	1,200,000	Repayment of home improvement loans	1,100,000	
Home Improvement Loans	1,100,000	Profit sharing on land sales	1,200,000	
Resettlement of displaced households	4,000,000	Repayment on resettlement loans	1,900,000	
SUB-TOTAL	6,300,00	SUB-TOTAL	4,200,000	

#### **Rehabilitation Component**

Expenses (US\$)		Revenues (US\$)		
Land acquisition	1,400.000	Land sales to private developers	1,500,000	
Construction	4,800,000	ARRU sales of housing and shops	7,800,000	
SUB-TOTAL	6,200,000	SUB-TOTAL	9,300,000	



### **CATEGORIES OF ACTORS**

From outside From inside Private the historic city:

the historic city

**Investors** 

- International community at large
- International tourists
- National tourists
- National government

- **Residents** (owners)
- Residents (renters)
- **Local businesses**
- **Community** groups
- **Local government**
- Trusts (Waqfs)
- **Investors**

- Resident owners
- Local business, crafts
- Local community
- **National investors**
- International investors





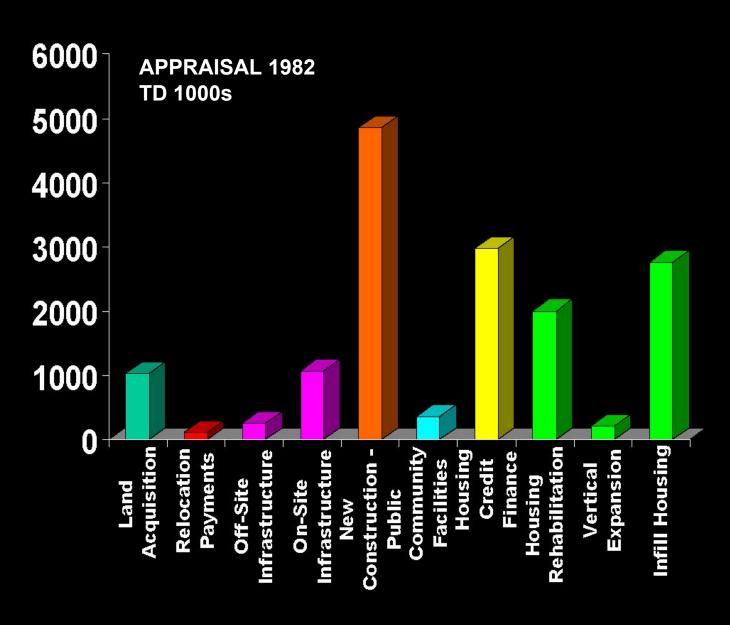


### HAFSIA PROJECT DISBURSEMENTS

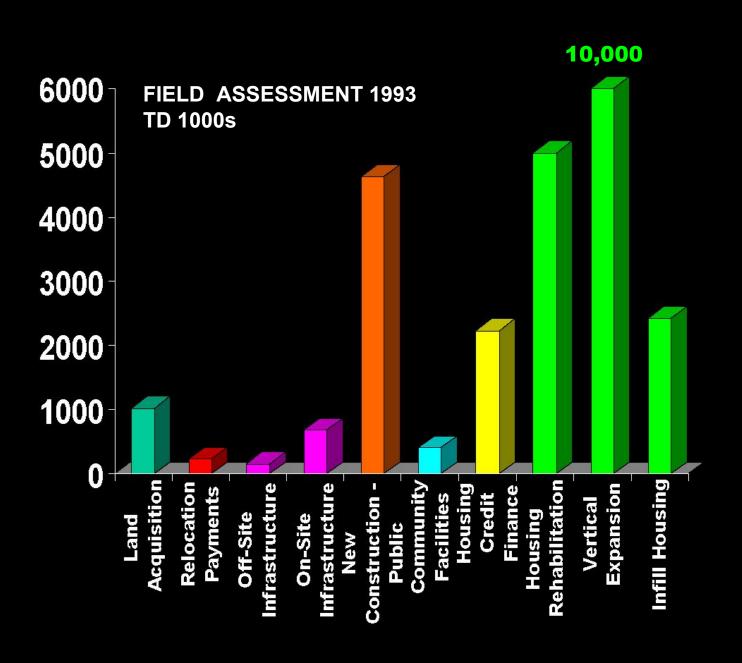
(1000 DINAR)

	INFRA-		COMMUNITY	HOUSING		
YEAR	<b>STRUCTURE</b>	HOUSING	<b>FACILITIES</b>	<b>CREDIT</b>	TOTAL	<b>PERCENT</b>
83	0	0	0	0	0	0
84	104	0	0	0	104	1.3%
85	330	193	38	0	561	7.2%
86	264	<b>521</b>	10	0	795	10.2%
87	14	449	0	50	513	6.6%
88	18	157	0	375	550	7.0%
89	3	373	27	250	653	8.4%
90	1	984	86	125	1,175	15.0%
91	7	724	87	100	918	11.8%
92	8	540	17	150	715	9.2%
93	0	432	114	1,268	1,814	23.3%
TOTAL	749	4,373	359	2,318	7,798	100.0%

### **TUNIS MEDINA - HAFSIA PROJECT**



#### **TUNIS MEDINA - HAFSIA PROJECT**



# COST-BENEFIT ANALYSIS

- Estimating Costs
  - Direct
  - Indirect
- Estimating benefits
  - Tangible
  - Intangible
- Selecting the discount rate
  - Opportunity Costs
  - Time Preference

#### HAFSIA PROJECT SUMMARY OF ECONOMIC ANALYSIS

PRELIMINARY - SEPTEMBER 1994

```
ECONOMIC RETURN
   NPV (million T.D.)
                              3.71
    EIRR
                       13.82%
GROSS EMPLOYMENT
                              2,180
    DIRECT
                  1,230
       Public Works
       Building Construction
           Private Sector320
                              160
           Private Developers
           Informal Builders 190
   INDIRECT
                  870
       Micro-enterprises
                          730
       Construction related 140
   INDUCED
                  80
LEVERAGE RATIO
                          3.4
    PUBLIC INVESTMENT (million T.D.)
6.9
    PRIVATE INVESTMENT (million T.D.)
23.36
```

UNIT FOR HOUSING AND URBANIZATION AREA DEVELOPED (m2)

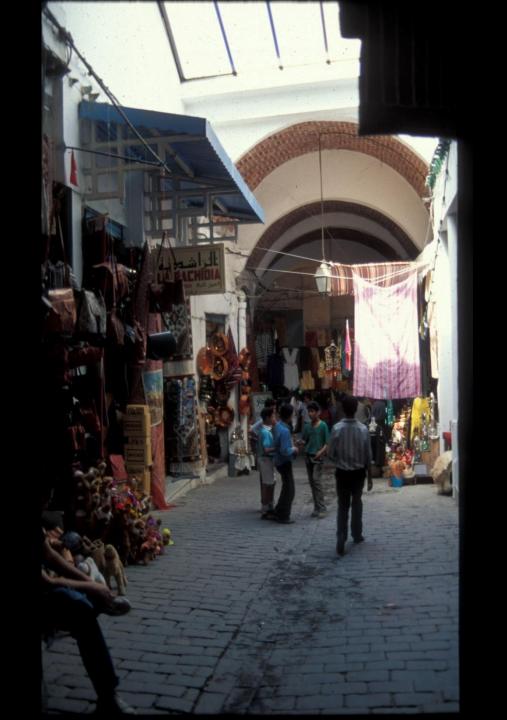


#### TUNIS - MEDINA LOCATION DES OUKALAS



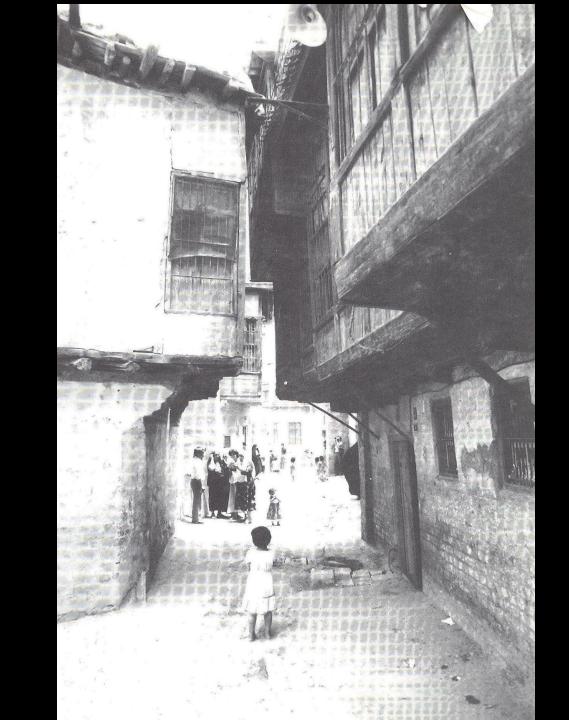










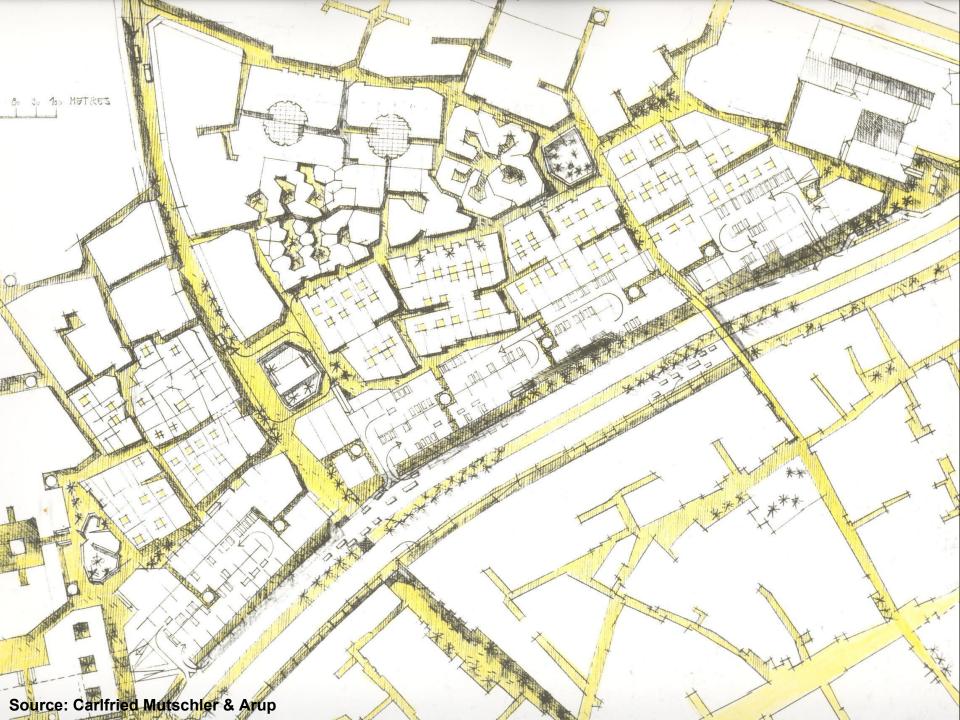


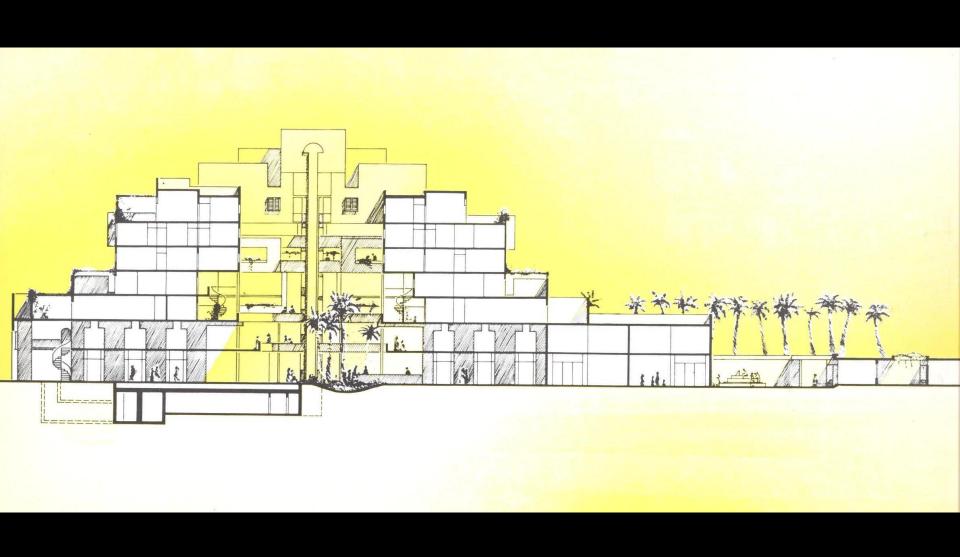


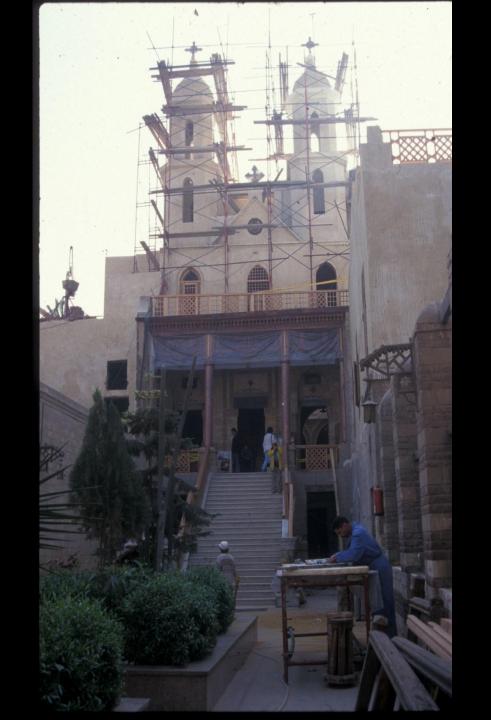




Source: Carlfried Mutschler & Arup













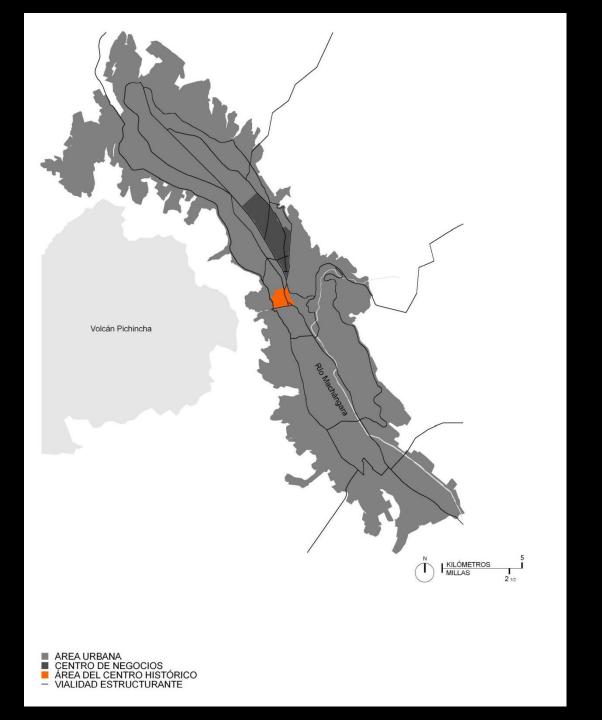








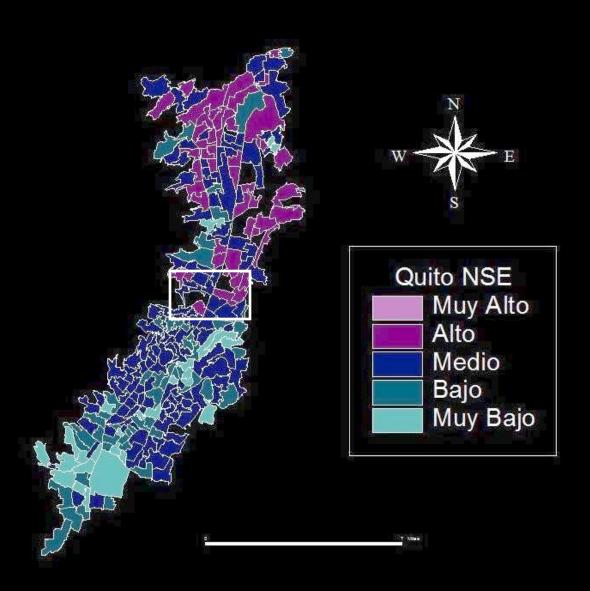
#### **Historic Centre Quito**





Institute for International Urban Development

### Quito - Distribution of the population according to socioeconomic level and census zone



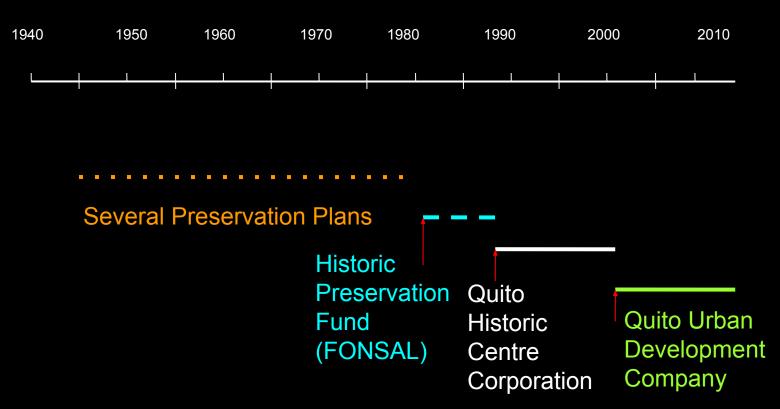


Institute for International Urban Development



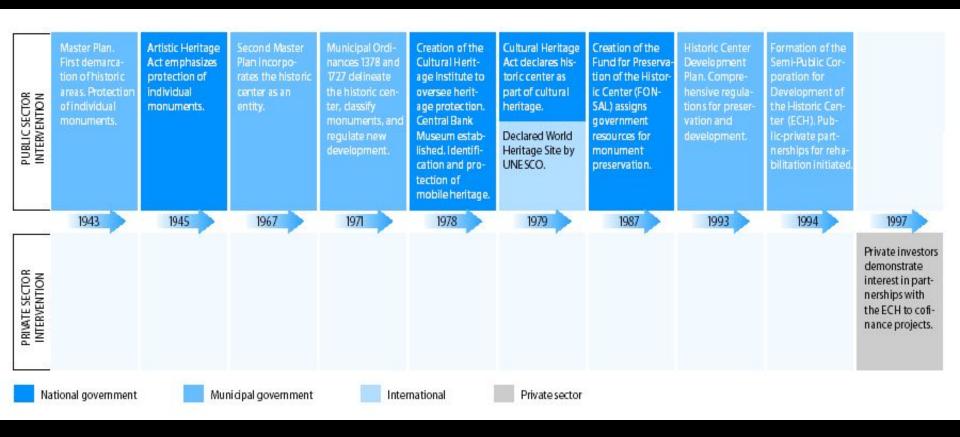
## urban heritage rehabilitation programs take a long time to get launched and mature

Quito Historic Centre Rehabilitation Timeline



#### with the late arrival of the private

Sector... Quito Historic Centre Rehabilitation Timeline



## **EVOLUTION OF HOUSING PRICES IN QUITO (in US \$)**

Type of housing	1999	2000	2001
2 story house with 72 sq. m. of floor space	3,950	6,900	13,500
Price per sq. m.	55	96	188
1 story house with 34 sq. m. of floor space	2,150	5,100	8,000
Price per sq. m.	63	150	235

Source: Ecuhabitat (Cities Alliance, August 2002.)

#### A PUBLIC/PRIVATE PARTNERSHIP

#### **PUBLIC GAINS**

Revitalizing an old area

**Preserving the Heritage** 

#### **PRIVATE CONCERNS**

**Profit** 

**Public commitment** 

Risk and degree of control

Financing package

Quality

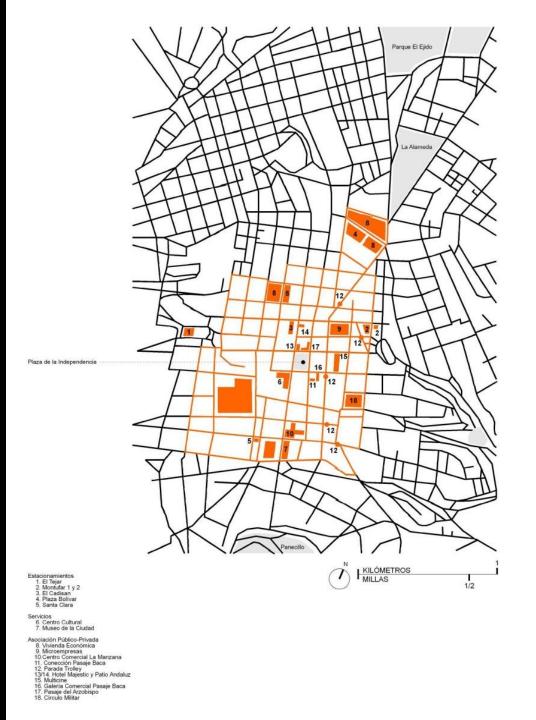
#### Quito Historic Centre Corporation

- Mixed Capital Society
  - 90% of shares owned by the Municipality
  - 10% owned by the Caspicara Foundation
- Board
  - 12 members
    - 7 members come from the private sector
    - 5 members come from the public sector

- Capacities
  - Operate as real estate developer
  - Work in association with private sector
    - Land owners
    - Real estate developers
    - Cooperatives
  - Municipality can contract works directly with the Corporation

#### First Phase

Public Investment In Quito Historic Centre



- Public investment
  - Street improvements
  - Parking garages
  - Cultural facilities in historic buildings
  - Social sustainability
    - Low-income housing
    - Markets
    - Public safety





- Public private investments
  - Rehabilitation of buildings to demonstrate the feasibility to install and operate
    - Commerce
    - Residences
    - Offices
    - Recreational activities
  - The Historic Centre to offer a unique mix of services to compete with other centres in the city

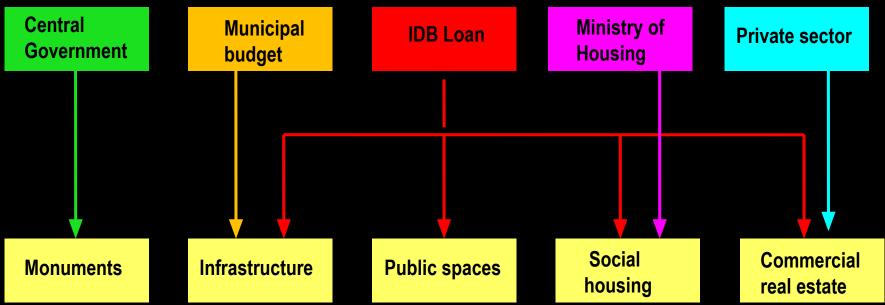


# Programmed investments

US dollars (millions)

Investment	Public	Private	Total
Public investment	17.8		17.8
Public-private partnerships	12.0	10.4	22.4
Social sustainability	1.2		1.2
Total	31.0	10.4	41.4

# Sources of Funding



Types of Investments

# THE DEVELOPMENT OF AN INTEGRATED AREA MANAGEMENT ACTION PLAN: THE CASE OF BAKU



**Institute for International Urban Development** 



#### Icheri Sheher within Historic Baku



Population: 5,300

**Designated as a UNESCO World Heritage Site - 2000** 

One of the cities on the Silk Route

Home to 600 Monuments
3 of World Importance
28 of National Importance
569 of Local Importance

Cost of 100 m<sup>2</sup> dwelling:

Upper part - \$2,000\$2,500 per m<sup>2</sup>

Lower part - \$3,000-3,500
per m<sup>2</sup>

# **Strengths: Historic Fabric**



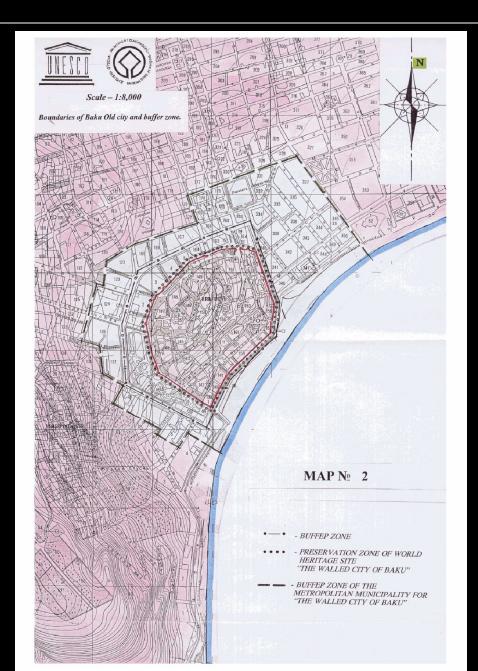
### **Strengths: Monuments of World Importance**

#### The Shirvanshah's Palace





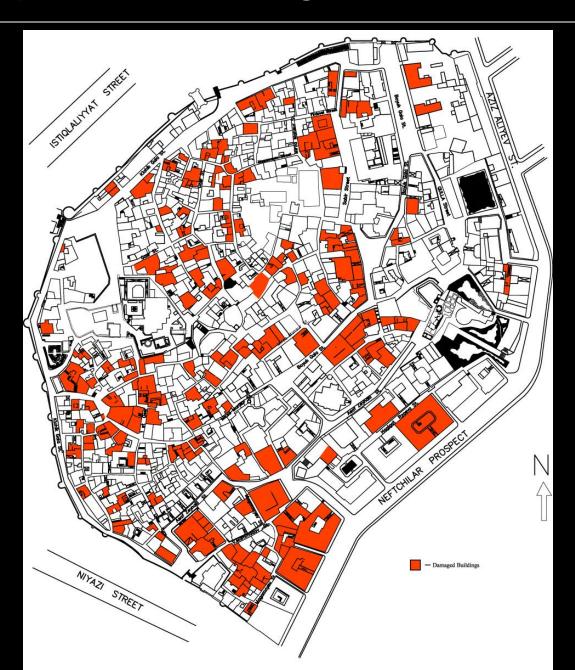
## **Strengths: Buffer Zone**



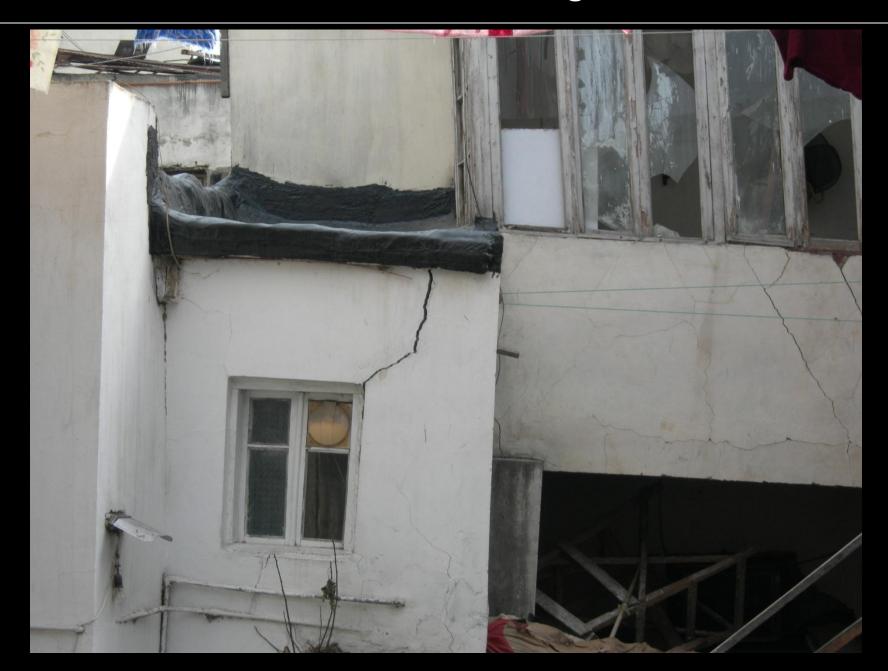




#### 2000 Earthquake and Resulting Reconstruction



## **Weaknesses: Deterioration of Housing Stock**

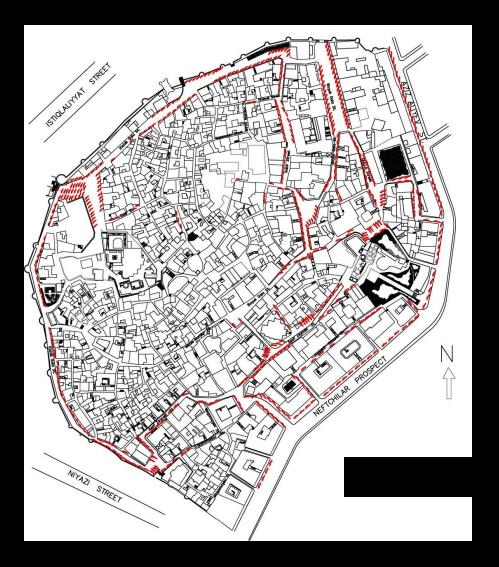


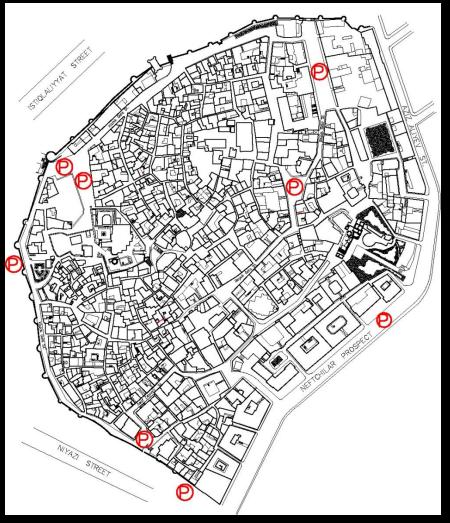


## Inadequate infrastructure



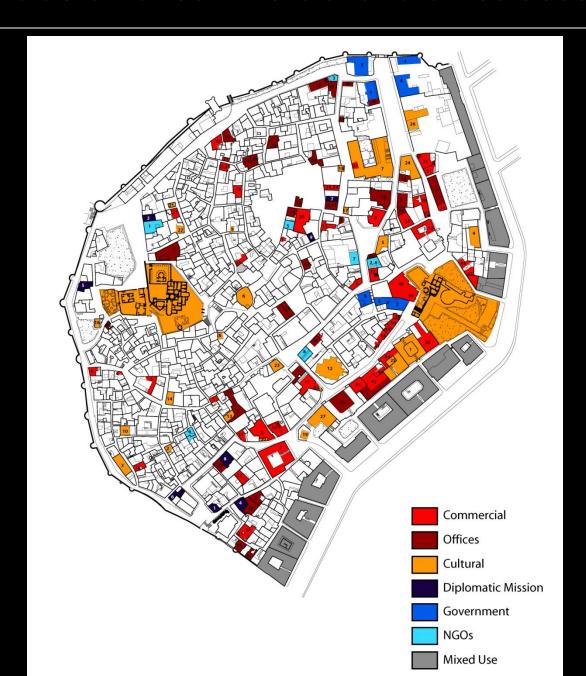
#### Weaknesses: Circulation







#### Threats: Intrusion of commercial and office uses





#### Icheri Sheher: Weaknesses

- December 2000 earthquake (6.7 on Richter scale) causes significant damage
- Lack of adequate infrastructure
- Intrusive infrastructure
- Deterioration of housing stock
- Intrusion of cars in the historical fabric
- Weak legal framework for safeguarding the site
- Lack of coordination among governmental agencies responsible for the protection of the site
- UNESCO inscribes Icheri Sheher on the World Heritage in Danger list in 2003

## **Opportunities: Potential as a Tourism Destination**

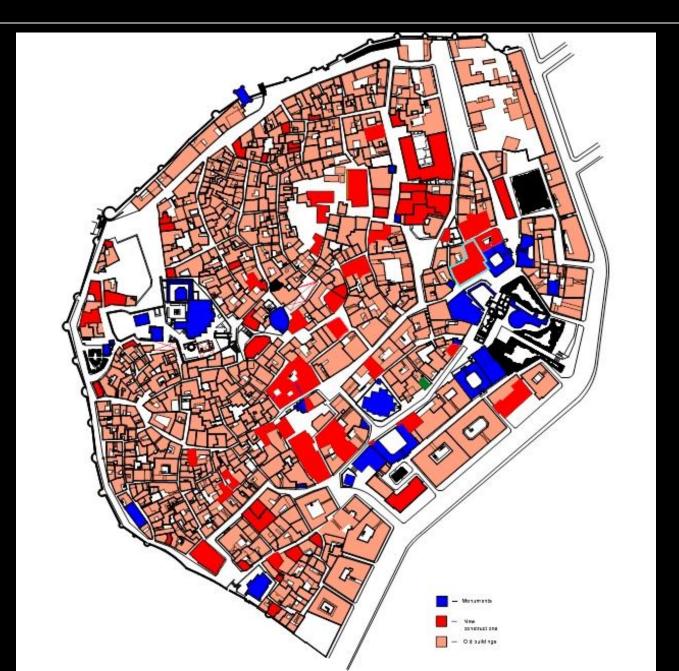


# Opportunities: Archaeological Sites





#### **Opportunities: Active Private Sector**











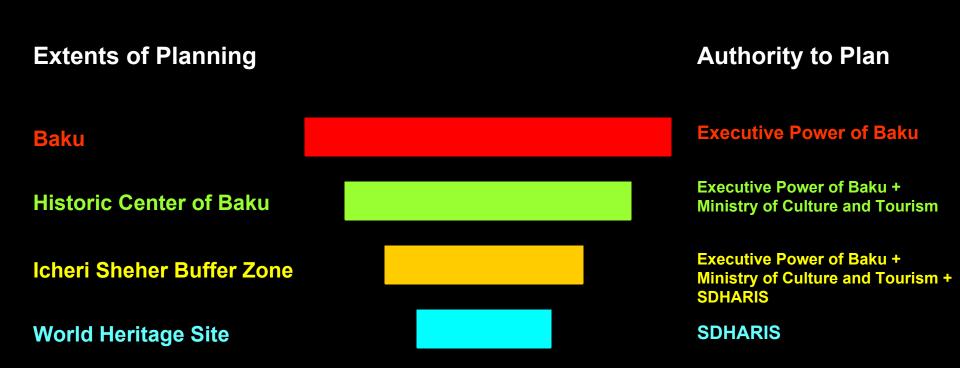
## **Weaknesses: Infrastructure**



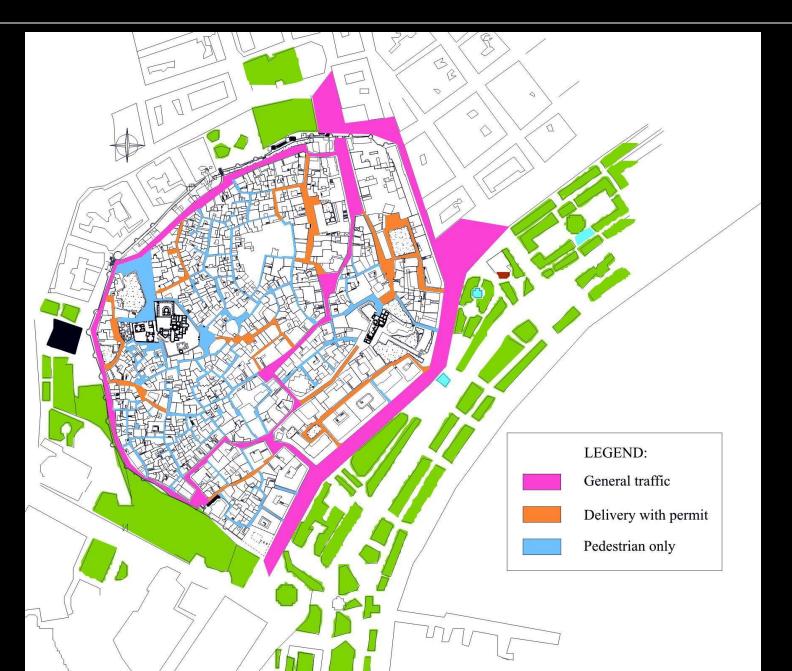
#### **Outcomes of an IAMAP**

- Propose an institutional framework to protect the historic site;
- Outline its technical and planning responsibilities;
- Define guidelines for a safeguard and development strategy for the site;
- Propose the key strategic interventions required to implement it;
- Outline development controls required to preserve its integrity while allowing the private sector improvements necessary;
- Structure a process for new interventions
- Outline a participation process to ensure the involvement of concerned stakeholders and the transparency of the decision making.

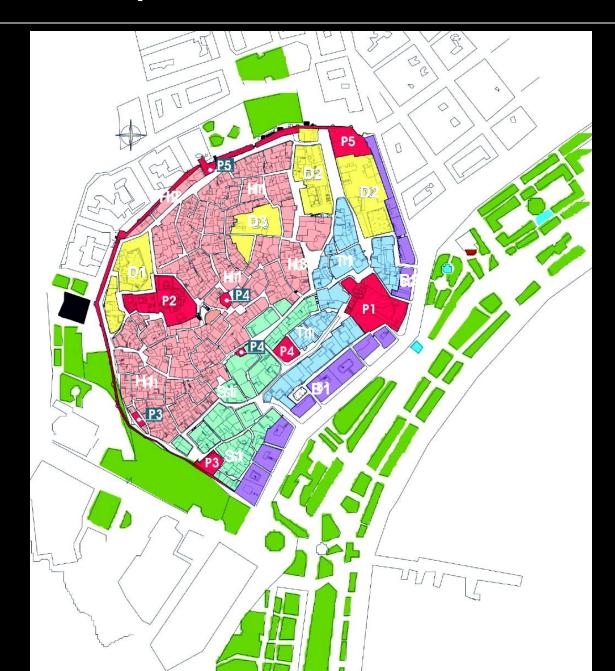
#### Territorial Allocation of Planning Responsibilities



## Regulate Vehicular Access



#### **Development Control Areas**

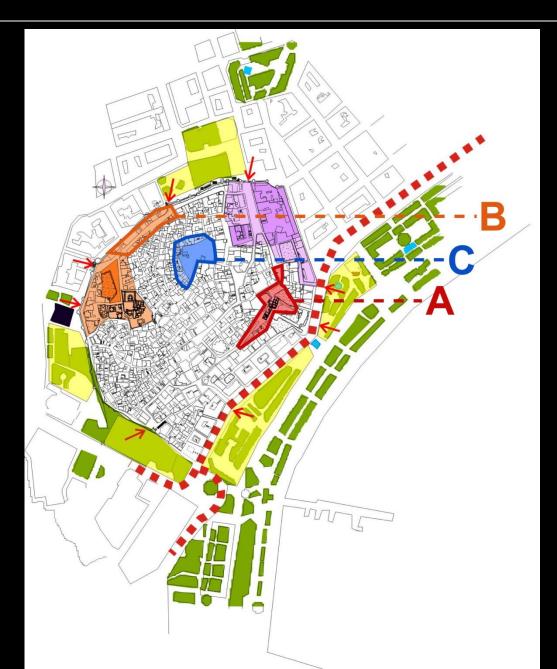


- P: Main monuments and cultural buildings
- B: Buildings located in the alignment of the former wall and along main traffic axes;
- T: Concentrations of tourist services;
- S: Concentrations of Local services;
- H: Predominantly residential areas;
- D: Major Development areas.

### **Allowable Uses**

H – 1	Yes	2 stories/8 meters	Residential. Commercial by special permit
H – 2	Yes	1 story/4 meters	Residential. Commercial by special permit
H – 3	Yes	2 stories/8 meters	Residential. Commercial by special permit
B – 1	Yes	2 stories/8 meters 3 stories/11 meters by special permit	70% of ground floor for commercial or public use
B – 2	Yes	2 stories/8 meters 3 stories/11 meters by special permit	70% of ground floor for commercial or public use
D – 1 to D – 3	Yes	3 stories/11 meters	Mixes uses by Special Permit
T – 1	No *	-	30% of ground floor for commercial use
S – 1	Yes	2 stories/8 meters	30% of ground floor for commercial use
P – 1 to P – 5	No		Public use only

#### **Strategic Interventions**



A – Redesigned and expanded commercial cluster near the Maiden Tower

**B – Economic and**physical regeneration
of Kicik Qala Street

C – Redevelopment or refurbishment of centrally located block of office buildings

# Purpose of the Buffer Zone:

- 1. Preserve the late 19<sup>th</sup> century and early 20<sup>th</sup> architecture of Baku's historic center;
- 2. Manage vehicular access to the historic site of Isheri Sheher;
- 3. Control the use, design and height of new construction adjacent to Icheri Sheher.

## **Redefined Buffer Zone**

